## Introduction - Hydro Boreas



- Fieldlab aiming at developing maintenance strategies for green H<sub>2</sub> installations.
- Until now, the focus has been on the engineering, design and construction of these assets, which are exponentially growing in size and capacity, while the maintenance has not received the same attention.
- The fieldlab scope is the entire supply chain: production, compression, storage and distribution of H<sub>2</sub> to industrial scale users.
- There is plenty of engineering and O&M experience with industrial H<sub>2</sub>, but the new elements are
  - New technology for H<sub>2</sub> generation (elctrolysers instead of reformer furnances)
  - Fluctuating supply of electricity from renewable sources ("Dancing with the wind")





# Hydro Boreas Participants

Company Secto
Equans Servi
Stork Servi
Spie Servi
Worley Consulting Cons
Douna Machinery Mach
ABB OEM
HYCC Asset
WCM Know
Shell Asset
Gasunie Asset
IBM Cons
IJsseltechnologie Cons
Kiwa + Certi
ITM + OEM





# Connectivity in the green H<sub>2</sub> supply chain

#### **Hynetwork Services**

- In order to achieve the agreements of the Paris Climate Agreement (2015), the government has drawn up the 'Cabinet Vision on Hydrogen' in which the need for a national hydrogen infrastructure is expressed.
- In June 2021, the government called on Gasunie to convert part of the natural gas network to hydrogen infrastructure.
- Hynetwork Services (a 100% subsidiary of Gasunie) is tackling this challenge with both hands and developing the Dutch hydrogen network.
- With this network the major industrial regions are connected with
  - each other,
  - hydrogen storage locations
  - import locations
  - abroad

#### Issues

- Very few suppliers
- Very few pipelines
- No buffer capacity
- Very few consumers



## Phase 1: 2025-2027

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## Phase 2: 2028-2029





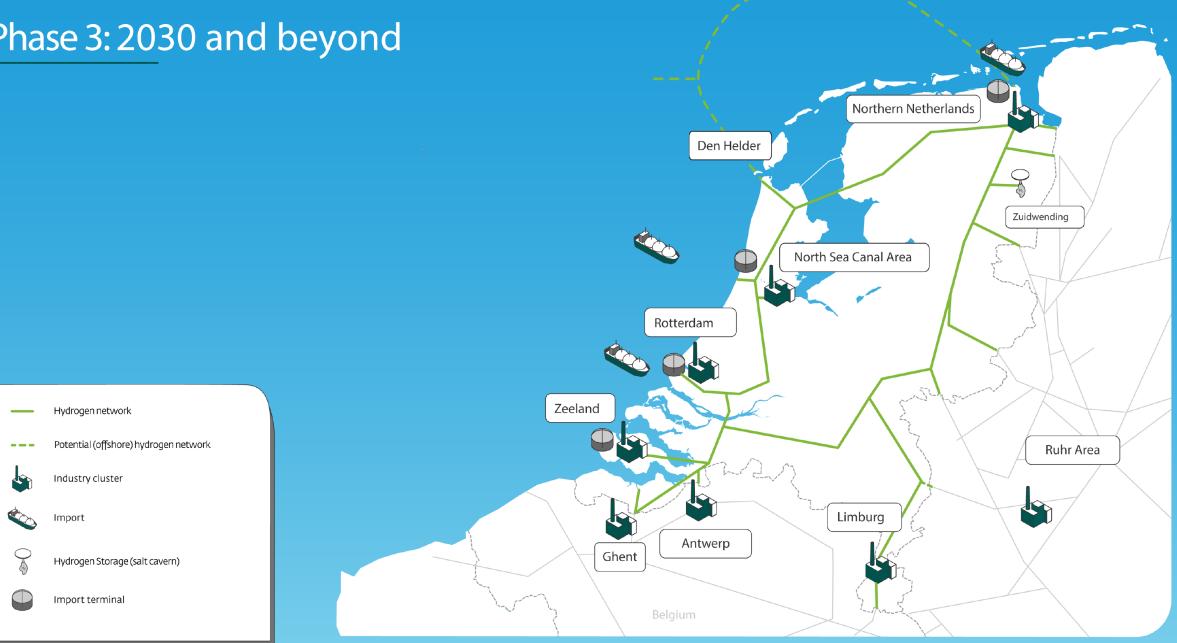
uni 2023

## Phase 3: 2030 and beyond

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**HYNETWORK** 

# **Problem Definition**



- An H<sub>2</sub> system consists of several complex components in an energy system that must function well together, as an integrated value chain. There is no buffer (yet).
- The emphasis is therefore more on the reliability of the entire chain rather than on the reliability of a single factory or production unit.
  - $\circ$   $\;$  Less controllable supply of  $\rm H_2$  due to variable production of solar and wind energy
  - Supply of blue hydrogen uncertain
  - Network will not yet have such a large filling level in the first few years, so buffering is only possible to a limited extent
  - No medium-pressure network, only high pressure (as opposed to natural gas)
  - $\circ$   $\;$  Uncertainty about development in industrial and consumer use of  $\rm H_2$

- What information do you share with each other? It's about real-time data
- What do you want to share (can be very commercially sensitive)?
- What can you share (e.g. ACM's limitations)?
- Which parties in the supply chain play a role?
- Who's in charge?
- Implications for maintenance parties?
- How are planned and unplanned (opportunitybased) maintenance balanced?
- What would be the optimum interval for planned maintenance?
- What type of maintenance organization fits such a strategy?





For optimal chain management, all parties involved must know timely when which component of the chain will be maintained

What is timely?







Maintenance planning must be coordinated from a central party

Who should that be?



Hydro Boreas 24 January 2024





Failure data from H<sub>2</sub> systems shall be shared with all stakeholders because of safety risk management

What would make it easier for stakeholders to share this information?



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Parties involved need to think less in terms of their individual business risks and cultivate more mutual trust to make the entire chain reliable

How do you build mutual trust?







- A learning community of all parties involved that jointly organises and runs the supply network in terms of M&O
- Transparency about all relevant aspects of the network
- Incentives that promote the functioning of the chain as a whole, not just individual parts, and in the longer term, not just the short term
  - Legal: Government Guidelines
  - Economic: market mechanisms, incentives
  - Technical: a "control tower" for H<sub>2</sub> Supply Chain control

